

APPENDIX B

Appendix B : Summary

Position as at the end of September 23	Y-T-D Actual £'000	Annual Budget £'000	ACTUAL Variance £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
People and Places	236	816	(580)	2,119	1,303	159.6
Development and Conservation	863	1,141	(279)	1,466	324	28.4
Finance and Investments	2,627	3,319	(692)	3,248	(71)	(2.1)
Cleaner and Greener	2,723	5,810	(3,087)	6,572	762	13.1
Housing and Health	(729)	1,347	(2,076)	1,288	(59)	(4.4)
Improvement and Innovation	3,349	6,331	(2,982)	6,220	(111)	(1.8)
Services Total	9,069	18,765	(9,697)	20,914	2,149	11.5
Estimated Pay Award				750	750	
Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund	(30)	(60)	30	(60)	0	0.0
Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund	(86)	(172)	86	(172)	0	0.0
NET SERVICE EXPENDITURE	8,953	18,533	(9,581)	21,432	2,899	15.6
New Homes Bonus	(92)		(92)	0	0	-
Retained Business Rates	0	(2,868)	2,868	(2,868)	0	0.0
Council Tax	0	(12,231)	12,231	(12,231)	0	(0.0)
Rolled in Grants	(50)	(186)	136	(186)	0	(0.2)
Services Grant	(47)	(90)	43	(90)	0	0.0
Funding Guarantee	(454)	(912)	458	(912)	0	0.0
Contribution from Collection Fund	0	(214)	214	(214)	0	0.0
Summary excluding Investment Income	8,310	2,032	6,277	4,931	2,899	142.7

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Investment Property Income	(991)	(1,618)	628	(1,452)	166	10.3
Interest Receipts	(411)	(288)	(123)	(762)	(474)	164.6
OVERALL TOTAL	6,908	126	6,781	2,717	2,591	
Planned Appropriation to/(from) Reserves	(165)	(126)	(39)	(126)	0	
Other Reserve Movements	165	0	165	(1,504)	(1,504)	
Supplementary Estimates	0	0	0	(116)	(116)	
(Surplus)/Deficit	6,908	(0)	6,908	971	971	

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Position as at the end of September 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
People & Places SDC Funded	£'000	£'000	£'000	£'000	£'000
All Weather Pitch	(3)	(3)	(0)	(5)	-
Communities	62	66	(3)	132	-
Communities	(6)	(6)	-	(6)	-
Community Housing Fund	(0)	-	(0)	-	-
The Community Plan	18	19	(1)	39	-
Grants to Organisations	176	177	(1)	201	-
Leisure Contract	(190)	(152)	(38)	295	(35)
Leisure Contract - Interim	311	-	311	1,338	1,338
Leisure Development	8	8	-	15	-
Admin Expenses - People & Places Communities	8	8	0	19	-
Tourism	(140)	8	(147)	35	-
West Kent Partnership	(8)	(2)	(6)	-	-
Youth	42	34	8	57	-
Total People & Places SDC Funded	278	156	123	2,119	1,303
People & Places Externally Funded	£'000	£'000	£'000	£'000	£'000
Youth Mentoring Projects	(0)	-	(0)	-	-
Domestic Abuse Duty	(24)	-	(24)	-	-
KCC Helping Hands	(0)	-	(0)	-	-
Local Strategic Partnership	3	-	3	-	-
Police & Crime Commissioners (PCCs)	(27)	-	(27)	-	-
Community Sports Activation Fund	(5)	-	(5)	-	-

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Position as at the end of September 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
West Kent Enterprise Advisor Network	14	0	14	-	-
West Kent Partnership Business Support	(3)	-	(3)	-	-
People & Places Externally Funded	(43)	0	(43)	-	-
Total People & Places	236	156	80	2,119	1,303
Development and Conservation	£'000	£'000	£'000	£'000	£'000
Building Control Non Fee	53	42	12	96	30
Building Control Fee	(119)	(110)	(9)	(246)	(26)
Design and Conservation	89	80	9	159	-
Dangerous Structures	-	1	(1)	3	-
Planning Policy	265	265	(0)	562	-
Local Development Plan	46	-	46	-	-
Planning - Appeals	189	119	70	315	116
Planning - CIL Administration	26	25	1	(39)	20
Planning - Counter	(1)	-	(1)	-	6
Planning - Development Management	56	(45)	101	174	129
Planning - Enforcement	220	157	63	381	50
Planning - Development Management - Software Project	-	-	-	-	-
Administrative Expenses - Building Control	1	6	(5)	12	-
Administrative Expenses - Planning Services	38	27	11	49	-
Total Development and Conservation	863	566	297	1,466	324
Finance and Investments	£'000	£'000	£'000	£'000	£'000
Asset Maintenance CCTV	1	10	(9)	4	(15)

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Position as at the end of September 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Asset Maintenance Countryside	-	5	(5)	9	-
Asset Maintenance Direct Services	24	22	3	43	-
Asset Maintenance Playgrounds	5	8	(4)	16	-
Asset Maintenance Public Toilets	8	8	(0)	16	-
Benefits Admin	119	112	7	166	(21)
Benefits Grants	(13)	(13)	(0)	(25)	-
Corporate Management	0	-	0	-	-
Dartford Rev&Ben Partnership Hub (SDC costs)	1,224	1,031	194	-	-
Dartford Audit Partnership Hub (SDC Costs)	100	118	(18)	(0)	(0)
Housing Advances	-	1	(1)	1	-
Local Tax	(242)	(95)	(148)	(14)	1
Misc. Finance	589	605	(17)	1,485	(20)
Administrative Expenses - Chief Executive	4	7	(3)	19	(1)
Administrative Expenses - Finance	27	12	15	34	8
Administrative Expenses - Revenues and Benefits	(0)	-	(0)	-	-
Administrative Expenses - Strategic Property	7	2	5	5	-
Support - Rev & Ben Control	126	123	4	249	-
Support - Counter Fraud	32	32	(0)	63	(0)
Support - Audit Function	109	101	7	198	(13)
Support - Exchequer and Procurement	106	115	(8)	214	(11)
Support - Finance Function	139	143	(4)	276	-
Support - Legal Function	156	150	6	288	-
Support - Procurement	-	3	(3)	7	-
Support - Property Function	32	30	1	60	-
Treasury Management	74	66	7	130	-
Total Finance and Investments	2,627	2,597	30	3,248	(71)

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Position as at the end of September 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Cleaner and Greener	£'000	£'000	£'000	£'000	£'000
Asset Maintenance Argyle Road	33	41	(8)	82	-
Asset Maintenance Other Corporate Properties	14	18	(4)	36	-
Asset Maintenance Hever Road	19	21	(2)	42	-
Asset Maintenance Leisure	11	99	(88)	197	-
Asset Maintenance Support & Salaries	23	50	(27)	149	-
Asset Maintenance Sewage Treatment Plants	-	5	(5)	9	-
Bus Station	10	9	1	9	-
Car Parks	(940)	(859)	(81)	(1,891)	(262)
CCTV	198	144	54	389	70
Civil Protection	25	28	(3)	51	(1)
Car Parking - On Street	(257)	(245)	(12)	(352)	-
Refuse Collection	422	137	285	856	507
Trade Waste	46	(96)	142	50	203
Green Waste	(76)	(153)	78	71	114
Street Cleansing _ Operational	(52)	2	(55)	(46)	(90)
Transport Workshop	60	79	(20)	75	(1)
Cesspool Emptying	9	(40)	49	15	81
Pest Control	(3)	(20)	17	3	48
Fly Tipping	2	(23)	24	(13)	32
Fleet	(101)	(74)	(26)	7	(8)
Depots	(9)	(34)	25	35	61
Emergency - Operational	(22)	(14)	(8)	(30)	(13)
Grounds Maintenance	(15)	(18)	3	(26)	1
Environmental Enforcement	1	3	(2)	6	-

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Position as at the end of September 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
EH Commercial	-	0	(0)	-	-
EH Animal Control	-	-	-	-	-
EH Environmental Protection	-	0	(0)	-	-
Environmental Health Services	385	398	(14)	821	20
Emergency	36	41	(6)	72	(11)
Parking Enforcement - Tandridge DC	(21)	0	(21)	(8)	(8)
Estates Management - Buildings	39	16	23	47	50
Estates Management - Grounds	67	67	(1)	134	(1)
Housing Other Income	(38)	(7)	(31)	(49)	(35)
Housing Premises	(3)	(1)	(2)	10	(7)
Licensing Partnership Hub (Trading)	(14)	(0)	(14)	(0)	(0)
Licensing Partnership Members	-	-	-	-	-
Licensing Regime	19	31	(12)	59	(14)
Asset Maintenance Operatives	2	6	(4)	13	-
Markets	(193)	(231)	38	(330)	78
Decarbonisation Fund Net ZERO 2030	21	21	0	66	-
Off-Street Enforcement	5	30	(25)	29	(32)
Parks - Greensand Commons Project	26	-	26	-	-
Parks and Recreation Grounds	55	71	(16)	127	(16)
Parks - Rural	84	94	(10)	195	2
Public Transport Support	-	0	(0)	0	-
Refuse Collection	1,444	1,453	(9)	2,854	(3)
Administrative Expenses - Direct Services	1	-	1	-	-
Administrative Expenses - Health	5	2	3	5	-
Administrative Expenses - Licensing	0	3	(3)	7	-
Administrative Expenses - Property	1	(0)	1	-	-

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Position as at the end of September 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Administrative Expenses - Transport	6	3	3	7	-
Street Cleansing	793	784	8	1,594	25
Support - Central Offices	407	428	(21)	629	29
Support - Central Offices - Facilities	89	120	(31)	253	(2)
Support - General Admin	0	0	(0)	1	-
Support - General Admin (Post/Scanning)	65	126	(60)	178	(62)
Support - Health and Safety	-	5	(5)	5	-
Support - Direct Services	38	29	10	71	11
Taxis	(11)	(7)	(3)	23	(3)
Public Conveniences	18	21	(3)	36	-
Total Cleaner and Greener	2,723	2,564	160	6,572	762
Housing and Health	£'000	£'000	£'000	£'000	£'000
Gypsy Sites	(2)	(3)	1	17	20
Community Health and Wellbeing	17	18	(1)	36	-
Homeless	412	341	71	676	(16)
Housing Register	59	64	(4)	124	(3)
Disabled Facilities Grant Administration	-	-	-	(55)	-
Housing	107	106	1	182	-
Accommodation Service	39	40	(0)	77	(2)
Homelessness Prevention	(0)	-	(0)	-	-
Housing Energy Retraining Options (HERO)	(18)	28	(46)	49	(12)
Homes for the Ukrainians	(718)	21	(740)	-	-
KCC- Household Support Fund	89	-	89	-	-
Private Sector Housing	64	101	(36)	174	(46)

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Position as at the end of September 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Rough Sleepers Initiative 2022-25	(65)	22	(86)	-	-
Rough Sleepers Programme	(63)	-	(63)	-	-
Admin Expenses - People & Places Housing	3	4	(0)	7	-
One You - Kent Public Health	(28)	0	(28)	-	-
Housing and Health Project	-	12	(12)	-	-
Homelessness Funding	(626)	(328)	(297)	-	-
KCC Specialist Weight Management	0	-	0	-	-
Total Housing and Health	(729)	424	(1,153)	1,288	(59)
Improvement and Innovation	£'000	£'000	£'000	£'000	£'000
Action and Development	-	4	(4)	8	-
Asset Maintenance IT	95	140	(45)	280	-
Civic Expenses	17	17	(1)	18	-
Consultation and Surveys	-	-	-	-	(4)
Corporate Management	481	499	(18)	1,118	(36)
Corporate - Other	-	57	(57)	87	(50)
Democratic Services	91	94	(3)	188	-
Economic Development	20	31	(11)	47	-
Swanley Meeting Point	61	30	31	81	21
Economic Development Property	264	317	(54)	424	(60)
UK Share Prosperity Fund	(139)	-	(139)	-	-
Elections	277	47	230	136	-
External Communications	137	128	9	242	9
Land Charges	(5)	(22)	17	(5)	41
Members	232	246	(13)	480	(14)
Performance Improvement	7	7	(0)	0	-

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Position as at the end of September 23	Y-T-D Actual £'000	Budget to Date £'000	Variance £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Register of Electors	111	134	(23)	222	-
Administrative Expenses - Corporate Services	13	10	3	22	-
Administrative Expenses - Legal and Democratic	33	45	(12)	73	-
Administrative Expenses - Transformation and Strategy	8	3	6	6	-
Administrative Expenses - Human Resources	13	4	9	8	-
Street Naming	(2)	(2)	0	(4)	-
Support - Contact Centre	395	426	(30)	697	(51)
Support - Customer Insights	122	124	(3)	249	-
Support - General Admin	12	15	(3)	236	(2)
Support - General Admin (Print Shop)	57	37	20	54	35
Support - IT	773	770	3	1,087	-
Support - Nursery	0	-	0	-	-
Support - Human Resources	277	285	(8)	468	-
Total Improvement and Innovation	3,349	3,445	(97)	6,220	(111)
Total SDC	9,069	9,752	(683)	20,914	2,149

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Annual Forecast Variance	1,253
Previous Month forecast variance	2,207
Current Month Forecast Variance	2,149
Current Month Net Movement	(58)

Main Reasons for movement within the month (over £10,000)

Green Waste	Agency and reduced income	65
Refuse Collection	Agency Costs	(13)
Cesspool Emptying		(20)
Depots		(14)
Members		(14)
Parks and Recreation Grounds		(15)
Corporate Management		(18)
External Communications		12
Building Control Fee	Salary underspend	40
EH Commercial	Salary overspend	(26)
Environmental Health Services		20
Planning Policy	Vacancies now taken up	53
Planning - Development Management	Salary overspend	(25)
Planning - CIL Administration	Unachieved Income	20
Support - General Admin (Post/Scanning)	Staff vacancy	(50)
Leisure Contract	Impact of the interim leisure contract	(35)
Asset Maintenance CCTV		(15)
Other		<u>(22)</u>
		<u>(58)</u>

Main Reasons for months variances (over £50,000)

Corporate - Other	Vacancy pot contributions	(50)
Car Parks	Overachieved income	(262)
CCTV	Staffing and transmission costs	70
Refuse Collection	Agency costs	507
Trade Waste	Agency costs	203

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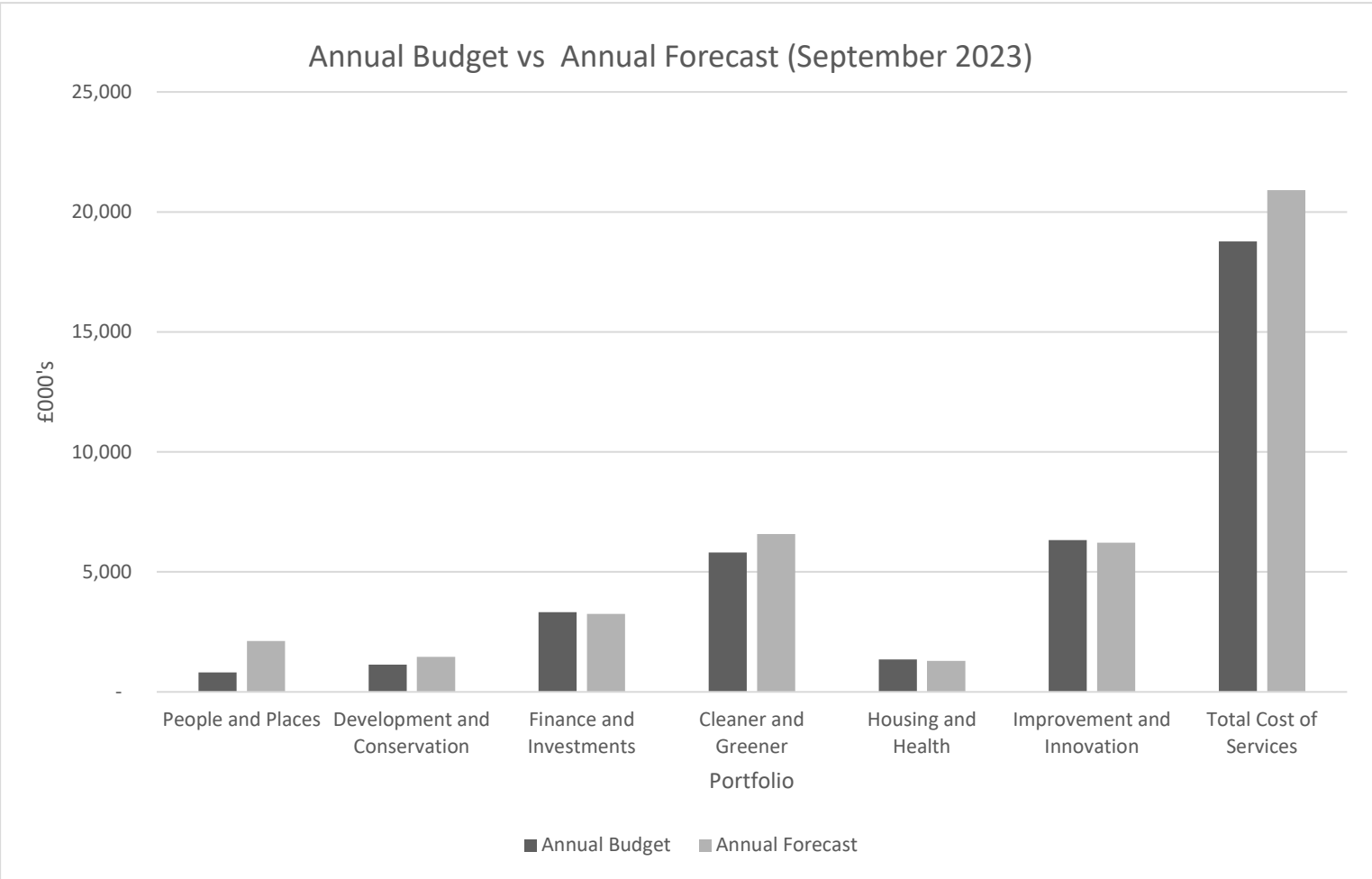
Green Waste		114
Street Cleansing -		
Operational	Agency costs	(90)
Cesspool Emptying	Underachieved income	81
	Transport repair and income	
Depots	reduction	61
Markets	Contract renewal	78
Planning - Appeals	Appeal costs	116
Planning - Development		
Management	Service investment and salary costs	129
Planning - Enforcement	Agency costs	50
Economic Development		
Property	Salary savings	(60)
Estates Management -		
Buildings	Sink hole risk management	50
	Impact of the interim leisure	
Leisure Contract - Interim	contract	1,338
Support - Contact Centre	Staff vacancy	(51)
Support - General Admin		
(Post/Scanning)		(62)
Other		<u>(72)</u>
		<u>2,149</u>
Estimated Pay award - in addition to budget assumption		750
Other Reserve		
Movements		(1,504)
Investment Property		
Income		166
Interest Receipts		(474)
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Position as at the end of September 23	Annual Budget	Annual Forecast
People and Places	816	2,119
Development and Conservation	1,142	1,466
Finance and Investments	3,319	3,248
Cleaner and Greener	5,810	6,573
Housing and Health	1,347	1,288
Improvement and Innovation	6,331	6,220
Total Cost of Services	18,765	20,914

Service	Summary	£000's
Pay award - April 2023	Current estimate	750
Direct Services	Net position of service	684
Planning	Appeals, Development Mgt & enforcement	235
Investment Property	Rental Void period and Business rates	166
Markets	Contract renewal	79
All services	Other smaller variances	74
Investments	Treasury Management	(322)
All services	Staff Vacancies	(409)
Investment Property Reserve	Reserve set up to fund void periods	(166)
Planning	Supplementary estimates	(120)
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Appendix B : Salaries

Position as at the end of September 23	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
Development and Conservation					
Building Control	160	399	399	0	0%
Planning Services	1,084	2,215	2,215	0	0%
	1,244	2,614	2,614	0	0%
Finance and Investments					
Chief Executive	110	226	226	0	0%
Finance	513	1,085	1,074	(11)	-1%
Revenues and Benefits	846	1,786	1,786	0	0%
Strategic Property	329	689	689	0	0%
	1,798	3,785	3,774	(11)	0%
Cleaner and Greener					
Direct Services	2,292	4,897	4,737	(161)	-3%
Health	331	677	677	0	0%
Licensing	273	591	591	0	0%
Property	240	513	487	(26)	-5%
Transport	310	621	649	27	4%
	3,446	7,300	7,140	(159)	-2%
Housing and Health					
Places Housing	355	907	823	(84)	-9%
	355	907	823	(84)	-9%
Improvement and Innovation					
Corporate Services	904	1,808	1,747	(61)	-3%
Legal and Democratic	355	697	697	0	0%
Transformation and Strategy	318	701	657	(44)	-6%
Human Resources	236	477	477	0	0%
	1,813	3,683	3,578	(105)	-3%
People and Places					
Places Communities	171	351	351	0	0%
	171	351	351	0	0%
Sub Total	8,827	18,641	18,281	(359)	-2%
Council Wide - Vacant Posts	0	10	(40)	(50)	-502%
Staff Recruitment and Retention	0	74	74	0	0%
TOTAL SDC Funded Salary Costs	8,827	18,725	18,315	(409)	-2%
Places Communities*	76	129	129	0	0%
Places Housing*	238	348	348	0	0%
Strategic Property*	72	229	229	0	0%
Externally Funded Total	386	706	706	0	0
TOTAL Salary Costs	9,212	19,513	19,020	(409)	-2%

*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

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Appendix B : Staffing Stats - Position as at the end of September 2023	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	September 2023 Total	August 2023 Total
Development and Conservation						
Building Control	7.00	6.41			6.41	6.41
Planning Services	40.76	43.31			43.31	37.77
Finance and Investments						
Chief Executive	1.00	1.00			1.00	1.00
Finance	18.00	17.00			17.00	17.00
Revenues and Benefits	42.30	40.78		0.14	40.92	38.92
Strategic Property	10.00	10.00			10.00	10.61
Cleaner and Greener						
Direct Services	125.68	113.28	24.80	0.21	138.29	142.71
Health	11.99	11.58			11.58	11.58
Licensing	12.20	11.80			11.80	11.80
Property	5.00	4.81			4.81	4.81
Transport	16.62	13.38			13.38	15.38
Housing and Health						
Housing	18.31	15.34			15.34	16.34
Improvement and Innovation						
Corporate Services	50.61	41.99			41.99	47.34
Legal and Democratic	7.00	6.00	1.00		7.00	7.00
Transformation and Strategy	19.35	16.35			16.35	17.35
Human Resources	8.76	9.36			9.36	9.36
People and Places						
Communities & Business	4.50	4.00			4.00	4.00
Sub Total	399.08	366.39	25.80	0.35	397.36	399.38
Externally Funded						
People & Places	2.95	3.81			3.81	3.81
People & Places - Housing	8.00	12.62			12.62	12.62
Strategic Property (Ext)	4.95	4.36			4.36	4.36
Sub total	15.90	20.80	0.00	0.00	20.80	20.80
Total	414.98	387.19	25.80	0.35	418.15	420.18
Number of staff paid in September 23: 415 permanent, Casuals 2						

6 Investment Returns

	<i>Actuals</i> 21/22	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Budget</i> 23/24	<i>Variance</i>	<i>Forecast</i> 23/24
APR	1,900	8,467	36,190	15,311	20,879	36,200
MAY	1,620	11,405	43,064	15,410	27,654	43,100
JUN	1,829	24,843	76,805	17,313	59,492	77,000
JUL	2,261	47,663	77,342	23,191	54,151	77,000
AUG	2,471	46,360	84,557	23,528	61,029	85,000
SEP	1,774	40,302	92,901	22,843	70,058	93,000
OCT	1,696	47,257		26,262		56,262
NOV	2,963	57,529		27,553		57,553
DEC	3,467	59,754		31,748		61,748
JAN	4,958	78,253		33,343		63,343
FEB	7,065	57,532		28,674		58,674
MAR	8,424	38,981		22,826		52,826
	40,428	518,346	410,859	288,002	293,263	761,706

INVESTMENT RETURNS (CUMULATIVE)

	<i>Actuals</i> 21/22	<i>Actuals</i> 22/23	<i>Actuals</i> 23/24	<i>Budget</i> 23/24	<i>Variance</i>	<i>Forecast</i> 23/24
APR	1,900	8,467	36,190	15,311	20,879	36,200
MAY	3,520	19,872	79,254	30,721	48,533	79,300
JUN	5,349	44,715	156,059	48,034	108,025	156,300
JUL	7,610	92,378	233,401	71,225	162,176	233,300
AUG	10,081	138,738	317,958	94,753	223,205	318,300
SEP	11,855	179,040	410,859	117,596	293,263	411,300
OCT	13,551	226,297		143,858		467,562
NOV	16,514	283,826		171,411		525,115
DEC	19,981	343,580		203,159		586,863
JAN	24,939	421,833		236,502		650,206
FEB	32,004	479,365		265,176		708,880
MAR	40,428	518,346		288,002		761,706

APPENDIX B

Capital Monitoring Dashboard - September 2023

Description Of Scheme	Funding Source	Approved Gross Cost of Scheme	Total Expenditure from date of adoption to 31 March 2023	2023/2024				Spend Forecast for Later Years			Total Project Expenditure	Total Project Variance
				Budget	Spend YTD	Forecast Outturn	Forecast Variance 2023/2024	2024/2025	2025/2026	2026/2027 and future years		
		£	£	£	£	£	£	£	£	£	£	£
White Oak Leisure Centre	External Borrowing & Capital Receipts	22,866,000	21,017,942	298,000	43,988	294,931	(3,069)	0	0	0	21,312,873	(1,553,127)
White Oak Leisure centre - Orchards Academy	Capital Receipts	161,955	161,955	0	0	0	0	0	0	0	161,955	0
Burlington Mews	Capital Receipts	16,000		8,000	0	0	(8,000)	8,000	0		8,000	(8,000)
27-37 Swanley High street (meeting Point)	Capital Receipts & External funding	6,114,000	5,086,389	614,000	553,961	778,891	164,891	0	0	248,720	5,865,280	0
White Oak Residential	Capital Receipts	20,189,000	0	8,000,000	198,797	8,000,000	0	6,189,000	900,000	5,100,000	15,089,000	0
Affordable Housing	External Borrowing	16,050,000		1,500,000		0	(1,500,000)	1,500,000	1,500,000	13,050,000	0	0
Bevan Place	Mixed	27,306,000	1,109,809	14,022,000	2,540	2,540	(14,019,460)	10,229,000	510,000	15,454,651	27,306,000	0
Mill Pond	Mixed	60,000		60,000	61,750	61,750	1,750	0	0	(1,750)	61,750	1,750
Other Feasibility & Due Dilligence costs	Mixed	1,600,000		1,450,000	6,693	1,450,000	0	150,000	0	0	1,600,000	0
Bradbourne Lakes	Mixed	60,000		60,000	0	60,000	0	0	0	0	0	0
Farmstead Drive (Spitals Cross)	Mixed	7,609,000	915	2,500,000	269,879	2,500,000	0	2,000,000	409,000	2,699,085	7,609,000	0
Stangrove Estate	Mixed	4,313,000	130,282	1,948,000	619,088	2,500,000	552,000	56,000	0	1,626,718	4,313,000	0
Total for People & Places		106,344,955	27,507,291	30,460,000	1,756,695	15,648,112	(14,811,888)	20,132,000	3,319,000	38,177,425	83,326,857	(1,559,377)
Commercial vehicle replacements	Vehicle Renewal Res.	1,746,000	0	1,176,000	614,432	1,176,000	0	582,000	582,000	0	582,000	0
Disabled Facilities Grants (gross)	Better Care Fund	3,384,000	0	1,456,000	162,686	1,456,000	0	1,128,000	1,128,000	1,128,000	3,384,000	0
Total for Finance & Trading		5,130,000	0	2,632,000	777,118	2,632,000	0	1,710,000	1,710,000	1,128,000	3,966,000	0
Grand total		111,474,955	27,507,291	33,092,000	2,533,814	18,280,112	(14,811,888)	21,842,000	5,029,000	39,305,425	87,292,857	(1,559,377)

Memo												
Quercus Housing	£15m over 10 years	no profiling set	15,000,000									
Quercus 7	SDC Debt (60%) / Equity (40%)		9,691,146	0		0					9,691,146	0

Croft Road	536,444
Plot 2 Canterbury Business Park	2,292,120
10 -14 Gladedale House	1,232,600
Loampit Vale, Lewisham	1,829,982
3 - 4 Hilton Road, Ashford	3,800,000

APPENDIX B

Income Graphs Summary	Actuals YTD	Previous YTD	Budget YTD	Variance YTD - brackets show underachievement	Annual Budget	Forecast Variance - (brackets) show underachievement	Forecast Outturn	Prior year Outturn	Impact - High (>£50k)	Explanation of what Income is.
External Communications	9,510	4,150	6,311	3,199	12,622	-	12,622	14,483		Advertising Sales
Register of Electors	449	71	-	449	-	-	-	3,892		Sale of registers
Support - General Admin (Print Shop)	56,637	42,807	93,513	(36,876)	187,026	(58,000)	129,026	122,079	H	Print fees and charges
	66,595	47,028	99,824	(33,229)	199,648	(58,000)	141,648	151,878		
Land Charges	58,511	58,289	84,982	(26,471)	169,965	(68,000)	101,965	112,767	H	Land Charges
Local Tax	206,080	201,391	245,478	(39,399)	490,957	-	490,957	278,598		Court Costs Recovered
Administrative Expenses - Human Resources	324	1,103	1,958	(1,634)	3,916	-	3,916	1,590		CRB Checks
Street Naming	9,790	6,840	12,063	(2,273)	24,125	-	24,125	13,645		Street Naming Fees
Support - Legal Function	2,800	9,112	1,250	1,550	2,500	-	2,500	14,089		£106 Legal Fees and other income
Support - Human Resources	70	4,950	471	(400)	941	-	941	7,696		Payroll Support contribution
	278,075	281,685	346,202	(68,127)	721,538	(68,000)	653,538	465,381		
Car Parks	1,528,057	1,139,520	1,456,060	71,997	2,803,521	280,000	3,083,521	2,827,522	H	Off Street Parking Income
CCTV	12,850	15,277	17,295	(4,444)	34,589	-	34,589	39,472		Recharge other authorities
Car Parking - On Street	524,880	363,267	485,829	39,051	971,659	164,000	1,135,659	966,923	H	On Street Parking Income
Refuse Collection	72,729	55,631	59,998	12,731	119,995	13,000	132,995	152,336		Bulky waste and other fee income
Trade Waste	284,594	213,240	369,513	(84,920)	739,027	(127,242)	611,785	529,887	H	Trade waste income
Green Waste	552,823	462,756	626,776	(73,953)	1,011,472	(70,000)	941,472	862,250	H	Garden waste subscriptions
Street Cleansing _ Operational	35,866	16,495	60,372	(24,506)	120,743	(40,000)	80,743	64,902		Street cleaning charges
Transport Workshop	30,914	6,758	39,644	(8,730)	79,287	(15,000)	64,287	53,701		MOT and Taxi Tests
Cesspool Emptying	81,089	59,349	134,037	(52,948)	268,074	(90,000)	178,074	160,444	H	Cesspool charges
Pest Control	26,364	16,902	40,361	(13,996)	80,881	(48,000)	32,881	31,395		Pest control fee income
Fly Tipping	1,033	675	1,616	(582)	3,231	-	3,231	4,530		Fixed penalty notices
Depots	11,510	123	16,953	(5,443)	33,906	(21,509)	12,397	461		Rechargeable works
Markets	222,737	284,362	261,229	(38,492)	522,458	(78,000)	444,458	555,493	H	Rental income for market operation
Off-Street Enforcement	103,840	89,346	77,943	25,897	155,886	60,000	215,886	215,803	H	Car Park Penalty Charge Notices
Parks - Greensand Commons Project	23,200	10,229	-	23,200	-	-	-	74,725		External funding for Greensands Project
Parks - Rural	3,813	13,619	1,681	2,133	3,361	4,230	7,591	23,396		Sale of Timber
Refuse Collection	121,109	64,976	117,536	3,573	341,321	-	341,321	339,827		Recycling Credits and Sack income
Street Cleansing	-	-	14,679	(14,679)	29,358	(29,358)	-	784		External income target
	3,652,147	2,887,191	3,783,553	(131,406)	7,338,830	2,121	7,340,951	7,123,500		
Gypsy Sites	8,096	7,810	1,682	6,414	3,363	-	3,363	17,962		Income from Traveller Site
Disabled Facilities Grant Administration	-	-	-	-	54,824	-	54,824	50,000		Admin grant funding from DFG
Housing	-	3,702	-	-	-	-	-	3,702		
Accommodation Service	-	-	-	-	-	-	-	-		
Next Steps Accommodation Programme	-	-	-	-	-	-	-	-		
Housing Pathway Co-ordinator	-	-	-	-	-	-	-	-		
Homelessness Prevention	299	-	-	299	-	-	-	-		
Housing Energy Retraining Options (HERO)	-	-	-	-	-	-	-	-		
Leisure Contract	210,577	8,333	200,434	10,143	400,868	-	400,868	20,255		Leisure Provider Contract Income
Partnership - Home Office	-	-	-	-	-	-	-	-		
Police & Crime Commissioners (PCCs)	16,740	18,000	-	16,740	-	-	-	1,260		PCC Funding Income
Private Sector Housing	11,434	12,803	7,105	4,329	9,094	-	9,094	26,588		Inspection and Licence income
Rough Sleepers Initiative (4)	-	-	-	-	-	-	-	-		
Admin Expenses - People & Places Comm	-	-	-	-	-	-	-	-		
Sevenoaks Switch and Save	-	-	-	-	-	-	-	-		
One You - Your Home Project	-	-	-	-	-	-	-	-		
One You - Kent Public Health	-	3,103	-	-	-	-	-	6,568		

APPENDIX B

Community Sports Activation Fund	1,600	-	-	1,600	-	-	-	-	-	
Dementia Area Project - Run Walk Push	-	-	-	-	-	-	-	-	1,286	
Housing and Health Project	-	-	-	-	-	-	-	-	-	
Homelessness Funding	-	-	-	-	-	-	-	-	626	
PCT Initiatives	-	(7)	-	-	-	-	-	-	(7)	
Sportivate Inclusive Archery Project	-	169	-	-	-	-	-	-	169	
Youth	-	3,650	-	-	-	-	-	-	4,712	
	263,103	62,152	218,128	44,975	479,657	-	479,657	-	145,130	
Building Control Partnership Members	-	-	-	-	-	-	-	-	-	
Building Control Non Fee	-	-	-	-	-	-	-	-	(708)	
Building Control Fee	266,753	235,144	266,748	5	533,496	(20,000)	513,496	539,894		Building control plan and inspection fees
Dangerous Structures	-	-	-	-	-	-	-	-	-	
Dartford Environmental Hub (SDC Costs)	-	519	-	-	-	-	-	-	0	
EH Commercial	-	931	(0)	0	(0)	-	(0)	4,763		Environmental Health Fees
EH Animal Control	-	4,747	0	(0)	0	-	0	15,349		Included above
EH Environmental Protection	-	4,145	(0)	0	(0)	-	(0)	25,299		Included above
Environmental Health Services	20,348	-	20,502	(154)	30,226	(12,226)	18,000	-		Income from Licensing Fees
Licensing Partnership Hub (Trading)	23,518	27	-	23,518	-	-	-	160		Income collected on behalf of Licensing Partners
Licensing Partnership Members	389,174	329,292	-	389,174	-	-	-	680,926		Income collected on behalf of Licensing Partners
Licensing Regime	69,085	84,459	70,220	(1,136)	130,065	(7,105)	122,960	116,037		SDC Licence Income
Planning Policy	-	-	2,500	(2,500)	5,000	(5,000)	-	40		
Local Development Plan	-	-	-	-	-	-	-	20		KCC Funding
Decarbonisation Fund Net ZERO 2030	13,317	-	-	13,317	-	-	-	11,000		CIL Administration Funding
Planning - CIL Administration	-	-	-	-	110,000	(20,000)	90,000	89,397		CIL Administration Funding
Planning - Counter	550	-	-	550	6,000	(6,000)	-	-		
Planning - Development Management	474,748	473,375	513,883	(39,135)	1,027,766	(75,252)	952,514	1,210,246	H	Planning application fees
Planning - Enforcement	924	2,310	-	924	-	-	-	3,234		Appeal fees
Planning Performance Agreement	-	-	-	-	-	-	-	-		
Administrative Expenses - Building Control	-	-	-	-	-	-	-	-		
Taxis	77,230	72,639	83,343	(6,113)	166,686	(24,209)	142,477	135,041		Taxi licence fee income
	1335646.47	1207586.94	957196.476	378449.994	2009239	-169792	1839447	2830696.23		
Asset Maintenance Other Corporate Prope	-	-	-	-	-	-	-	-		
Bus Station	3,100	3,100	5,600	(2,500)	11,200	-	11,200	6,200		Advertising Sales
Economic Development	-	-	-	-	-	-	-	-		
Swanley Meeting Point	5,293	-	-	5,293	-	-	-	-		
Economic Development Property	19,264	5,095	22,458	(3,194)	47,504	-	47,504	27,827		Miscellaneous Income and recharges of time
Estates Management - Buildings	73,696	54,703	74,104	(408)	124,808	-	124,808	154,658		Rental income for miscellaneous properties
Housing Other Income	38,435	6,308	7,050	31,385	14,122	35,000	49,122	16,029		Rental income for housing premises
Housing Premises	18,217	20,440	-	18,217	-	20,998	20,998	20,440		Sewage Treatment Income
Asset Maintenance Operatives	-	34,422	-	-	-	-	-	-		
Property Investment Strategy	1,128,574	652,261	1,039,724	88,851	1,620,410	(143,640)	1,476,770	1,646,401	H	Rental Income from Investment Properties
Support - Central Offices	10,408	9,850	18,886	(8,478)	37,772	-	37,772	19,862		Argyle Road Rental Income and Electric Vehicle charging income
Tourism	-	-	-	-	-	-	-	-		
West Kent Enterprise Advisor Network	-	14,631	-	-	-	-	-	18,604		
West Kent Kick Start	-	-	-	-	-	-	-	7,335		
West Kent Partnership	23,000	20,000	31,862	(8,862)	59,398	-	59,398	20,000		West Kent Partner Contributions
West Kent Partnership Business Support	-	6,000	-	-	-	-	-	6,000		